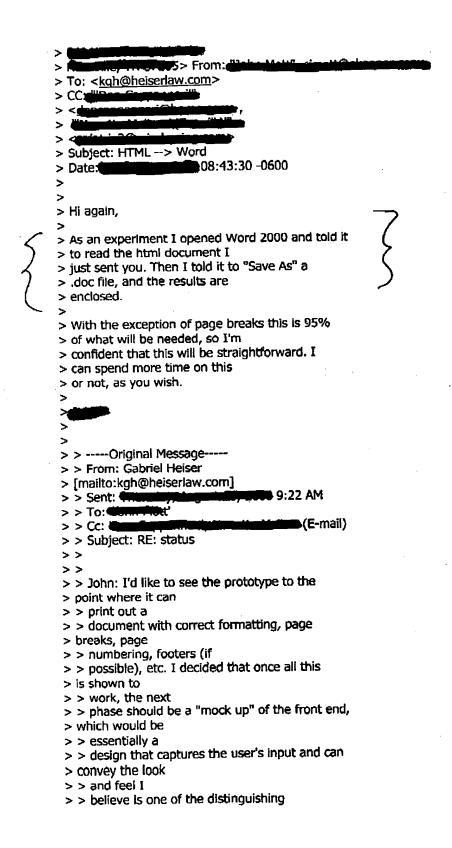
> of how far they've gone > and how far is yet to go. Also, there needs to > be a "Save Now" button, > as we discussed, so the user can return on > another day to finish up the > document. > Keep up the good work! > --Gabriel > ----Original Message > From: | > [mailto > To: kgh@heiserlaw.com > Subject: good morning > Gabriel, > I trust you've received the saga from Dan. He's > going to try to put > Office > 2000 on a server at a hosting company we do > business with today. (John > forgot to bring his Office 2000 home from his > office last night to put > his server.) The issue right now is not what > we've created, it's the > muck > you have to face in dealing with Microsoft > sometimes. I am awaiting his > status report. Guess we'll all find out at the > same time. > In the meantime, why don't you go here: > http://24.10.1.15/aviatrix/qabriel/indextest.html > This is a very simple, rough idea based on your > thoughts at our > meeting--a > starting point. Disregard any spacing issues, > and the blank table to the > right would be the area (doesn't have to be > this color or this size) > that > would contain your questions. All document > pieces could be pulled up on > the > left side. The navigation tools could be at > that top, as you liked, and,



```
> of
> course, there would be more than there are now.
> The "Next Questions" button does not go to a
> working form. I've just
> created this front page to see if I'm even in
> the ballpark. I used the
> domain you were thinking about as something to
> use for now.
> Nanette
> > From: (
> To: "Gabriel Heiser \(E-mail\)"
> <kgh@heiserlaw.com>
> Subject: Invoice
                        L4:44:30 -0600
> Date:
> Hi Gabriel,
> Here is the invoice as of
                             We have all
> of the technology pieces we
> need on the document generation side. This is
> shaping up to be a nice
> project.
   6:00 8:00 120 Software development of
 > DPA template
 > 3:00 6:00 180 Software development of DPA
 > template
        > template
 > 9:00 9:45 45 Software development of DPA
 > template
 > 5:00 6:30 90 software development of DPA
 > (conversion to
 > Word)
 > 2:00 3:00 60 Software development of DPA
 > (formatting
 > changes)
        $1:00 3:30 150 Software development of DPA
 > (development of
 > .ASP)
 > Total as of
 > This invoice: 😭
 > Please send a check to my home address:
```



```
> characteristics of this
> > website. This
> > is what I will need to show to prospective
> investors, so they
> > have a sense
> > of what this is all about. That means that
> the actual coding of the
> > documents themselves could be done on a
> separate timetable;
> > however, we'd
> > need to get the Input side almost complete,
> first, so that's
> > where I'd like
> > to allocate our resources. Does that make
> sense to you? Thanks.
> >
> > --Gabriel
> > -----Original Message--
                      mailto:
> > From: ,
> > Sent: {
> > To: Gabriel Heiser
> > Subject: status
>>
> >
> > ~
> > Gabriel,
> >
 > I've sent Dan the files needed to do the DPA.
 > I was able to
 > > resolve the
 > > numbering issue quickly. I will spend a
 > little time (a few hours at
 > > most) trying to take the results and
 > converting them to a
 > > Word Document.
 > > I know with complete certainty that this can
 > be done somehow. It would
 > > wrap the prototype in a ribbon to splt out
 > HTML and a Word
 > > Document but
 > > I don't consider it essential for proving the
 > concept. If you
 > > think its
 > > critical let me know and I will stay on it. I
 > assure you that there is
 > > probably a simple, elegant solution and that
 > if not it can be
 > > manufactured.
 > >
 > > I believe that this will end my contribution
 > to this portion.
 > > I have !
```

```
> > hours in and will send an invoice when I
> figure out how to do the Word
> > conversion.
> >
> > John
> >
> > From 1
> To: <kgh@heiserlaw.com>
  CC:
> Subject: RE: status
                           8:39:24 -0600
> Date:
> I think we're saying the same thing, but I'm
> What I sent Dan will produce a document in HTML
> that is formatted correctly
> in terms of the contents. Since there aren't
> any 'pages' in HTML there are
> no page numbers or page breaks. I've attached a
> copy of that sample output
> to this message so you can see that. The logic
> does work and it does
> selectively include portions of text and
> paragraphs. This would lead to a
> demo where input screens were filled in, OK
> clicked, and the browser would
 > show the resulting document. You could then use
 > the browser Print button to
 > display the result. The result would be correct
 > and complete, it would just
 > not be a Word document with page numbers.
 > I agree that making the input side look good
 > should be the next priority,
 > which is why I wasn't emphasizing spending a
 > lot of time at this point
 > creating a Word document.
 > With the understanding that we can now, today,
 > produce DPA output that will
 > display in the browser as correct in content
 > and in form (although lacking
 > page breaks and numbers because there are no
 > pages) do you want to:
 > (a) go ahead and create an actual Word document
 > at this point
```

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> (b) not spend more time on document creation so
> that the focus can stay on
> the input side
> Either way will be fine with me.
> John
> > -----Original Message
> > From: Gabriel Heiser
> [mailto:kgh@heiserlaw.com]
> > Senti
> > Cc: l
> > Subject: RE: status
> >
> > John: I'd like to see the prototype to the
> point where it can
> > print out a
> > document with correct formatting, page
> breaks, page
 > > numbering, footers (if
> > possible), etc. I decided that once all this
> is shown to
 > > work, the next
 > > phase should be a "mock up" of the front end,
 > which would be
 > > essentially a
 > > design that captures the user's input and can
 > convey the look
 > > and feel I
 > > believe is one of the distinguishing
 > characteristics of this
 > > website. This
 > > is what I will need to show to prospective
 > investors, so they
 > > have a sense
 > > of what this is all about. That means that
 > the actual coding of the
 > > documents themselves could be done on a
 > separate timetable;
 > > however, we'd
 > > need to get the input side almost complete,
 > first, so that's
 > > where I'd like
 > > to allocate our resources. Does that make
 > sense to you? Thanks.
 > >
 > > --Gabriel
 > > -----Original Message-----
```

```
> > Sent: ■
> > To: Gabriel Heiser
> > Subject: status
> >
> >
> > Gabriel,
> >
> > I've sent Dan the files needed to do the DPA.
> I was able to
> > resolve the
> > numbering issue quickly. I will spend a
> little time (a few hours at
> > most) trying to take the results and
> converting them to a
> > Word Document.
> > I know with complete certainty that this can
> be done somehow. It would
> > wrap the prototype in a ribbon to spit out
> HTML and a Word
> > Document but
> > I don't consider it essential for proving the
> concept. If you
> > think its
> > critical let me know and I will stay on it. I
> assure you that there is
> > probably a simple, elegant solution and that
> if not it can be
> > manufactured.
> > I believe that this will end my contribution
> to this portion.
> > I have
> > hours in and will send an invoice when I
> figure out how to do the Word
> > conversion.
 > >
 > > John
 > To: <kqh@heiserlaw.com>
 > Subject: RE: Status.
                        60 09:40:23 -0600
 > > John: I like the "barrier to entry"....!
 > This is part of the investor game; addressing
 > the barriers to entry is one
 > of those "must have" items that will have to go
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> into your business plan. You
> should emphasize that you have developed a
> proprietary solution, and suggest
> that you are investigating a patent. Investors
> love this. We got several
> doors slammed in our face because we didn't
> have a lock on what we were
> doing. We spent too much time talking about the
> wonderful open standards;
> investors don't want to hear that. They want to
> hear that no one will be
> able to reproduce this, and if someone tries
> you can sue them out of
> business.
> There probably is a patent lurking in there
> somewhere; "Method and system
> for dynamic document construction based on
 > rules and queries". It wouldn't
 > stop anyone from doing it a different way but
 > it presents the illusion of
 > substance.
 > John
 > > From: (
 > To: <kqh@heiserlaw.com>
 > Subject: Re: Prototype site progress as of
 >8:18AM
                           00:41:01 -0600
 > Date:
                               what follows is my
 > Gabriel,
 > promised email about the possible
 > "HotDocs project", which might be good reading
 > but certainly contains several lists.
 > John and I met late Friday and I have spent a
  > little followup time since then learning about
  > technologies he is enthusiastic about. I
  > believe it is time for us all to meet and
  > flesh out the three phase plan which emerged
  > from Friday's discussion.
  > In general terms this is a plan to build a
  > system which can 'build documents based
  > on conditions which result from applying the
  > answers to a series of questions to a set
  > of rules that control the generation of a
  > document'. This is intended to be similar in
  > functionality to the product Gabriel uses but
  > will require transferring a great deal of
  > content, rules, and user input screens from
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> HotDocs to the new system.
> This new system will have, at its heart, a
> document generation engine based on the
> Microsoft Document Object Model (DOM) and XML.
> It will be driven on the user end
> by an input module which can query the customer
> with sets of questions, then provide further
> gueries as a function of answers to prior
> questions. It will be encapsulated in a web
> site
> from which customers select documents, engage
> in the question and answer process,
> and which then generates and provides the
> customized document.
> It is an ambitious undertaking and a highly
> tedious task for all members of our team:
                    vill build the site and each
> individual data entry screen;
                ill provide technical direction
> and actual code, ranging from samples to
> pieces of the functioning whole;
> -- Gabriel will have to specify the entry
> screens, rules, and content, and
> -- I will take on the role of project manager,
 > system designer, and primary coder.
 > The goal, should we somehow reach it, is the
 > creation of a site which:
 > -- Looks professional.
 > -- Explains the process and offers products.
 > -- Drives the entire query process.
 > -- Takes payment.
 > -- Generates documents.
 > Since this is a rather lofty task whose
 > successful deployment within any reasonable
 > would border on a miracle, a phased
 > implementation is appropriate. This permits to
 > important questions at the completion of each
 > phase:
 > -- Is it reasonable to proceed?
 > -- If so, or even if not, what would need to be
 > done to complete the next phase?
 > -- What is the cost of moving forward?
 > PHASE 1
```

```
> Phase 1 is a "test the concept" phase.
       who, after serving as two technical
> thirds of a company for a decade which built
> (among other things) a significant 32 bit
> multi user multi tasking operating system years
> before Windows 95, tend to be energized
> (as opposed to discouraged) by challenges like
> the one before us. And
> who completed a mortgage site which feeds loan
> applications directly into a proprietary
> product, a health information site which
> filters information from third party sources
> customizes it to your needs, a complete auction
> site for wealthy people, an online bartering
> business to business system for surplus
> merchandise, the
                                   lite, and
> several other projects within the time frame of
> a year, tend to be energized (as opposed to
> discouraged) by challenges like the one before
> us. Gabriel is in good hands. Still, it is
> better to take small steps, and phase 1 is just
> a step:
> -- Create a simple, functional "mock up site"
> which serves no purposes other than to
> inspire questions and let us into the phase one
> sample.
> -- Build the input system to the point that it
> can demonstrate that it's possible to send
> input screens to the user, respond to
> questions, and conditionally send subsequent
> pages requesting additional information.
> -- See what those pages might look like.
> -- Develop a prototype engine which can
> retrieve prototype rules, combine them with the
> prototype questions, engage in a limited set of
> "if this say this" type operations, and:
  -- Generate a prototype document.
> In our meeting we should only decide whether to
> do phase one and flesh out a few details
> of what it entails.
> PHASE 2
> In Phase 2, several things would happen:
> -- The mock up site would begin to look like a
> -- The simplest document which Gabriel can
> provide would be selected.
```

```
> -- All the input screens needed to interact
> with a customer for this document would be
> created.
> - All the logic needed to generate this
> document would be added to the engine.
> - The creation of an HTML based product would
> be possible.
> -- Anything else we decide from phase 1 would
> be included.
> PHASE 3
> After Phase 2 we would be certain that it is
> possible to complete the site. Phase 3 becomes
> a push toward the version of a site which
> customers could visit and generate documents
> generate revenues. This means that:
> -- The site itself has to get polished with the
> graphics and HTML needed for a consistent,
> professional look and feel
> -- Enough content has to be rea in to make it
> useful (Gabriel)
> -- The engine has to be enhanced for all types
> of conditions required by all documents
> -- All pending technical complexities would
> have to be tackled
> If we ever get to a Phase 4, it would probably
> have to be funded by customer use of Phase 3.
> It could include:
> -- Enhanced input methods.
> -- Enhanced output methods.
 > -- Enhanced management tools.
> My guestimate is that:
 > -- Phase 1 would require 6 man days spread out
 > over the course of 3 weeks.
 > -- Phase 2 would require a few man weeks spread
 > out over the course of a couple of months.
 > -- Phase 3 would require a few man months
 > (mostly Gabriel, all that input) spread out
 > over several months.

    Phase 4 would be completed before

 > great, and
                  would be stunning.
 > There is a potential for phase 5. In phase 5
 > we either make so much money or get capital and
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> turn the whole thing into a product. The
> chances of the completion of phase 5 are:
> -- Much greater than the chance that you can
> find the one lost copy of the 3 original copies
    Magna Carta, choose to cut it up into pieces
> with one letter on each piece, put them in a
    duffel bag, take it up in a biplane over a
> straight country road, dump it out, and see
> that the
  little pieces of paper have fallen into a
> direct line which recreates the original text.
> -- Much less than the chance that raising my
> blue Pilot "Precision Paint" pen over the
  and releasing it could result in the pen
> being sucked to the carpet of my study by the
> force
    of gravity.
> I've spent my life going for that Magna Carta
> possibility, but continue to hedge my bets on
> blue pen. With this thought, and the sincere
> hope that I have entertained better than I have
> informed
> or provoked you all, I shall sign off and look
 > forward to a discussion of phase 1.
 > To: <kgh@heiserlaw.com>
> Subject: programming for the complete dummy
 > (me!)....
> Date:
                08:39:31 -0600
 > > John: I was reviewing a book at the
> bookstore, trying to crack this nut.
 > > Forgive me if this makes no sense, but I just
 > can't see why I have to pay
 > > HotDocs
 > As Dan's message mentioned, there are ways
 > around it, but its still a
 > nice little data processing system.
 > >1. Would you use PERL to do the programming,
 > since it contains more robust
 > >text manipulation features, as compared to,
 > say, VBScript, JScript or
 > >JavaScript? Also, some of these only run on IE
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> and not Netscape, I
> >understand, and I need to be available on both
> platforms.
> Its hard to say at this point. A lot would
> depend on how the data was
> stored and retrieved. This isn't so much a
> string processing problem as
> a logic/control flow issue. Any solution would
> run on both browsers.
> > 2. Would the program be on the client-side or
> server-side, and how do you
> > make that decision? It seems to me that you'd
> use the client-side for the
> > initial inputs, then use the server-side to
> run the word-processing part
> > (the 100-page documents with all the IF
> statements, conditional text, etc.).
> > The book said that servers are usually more
> powerful, but also get overtaxed
> > sometimes. So where does that leave me? I
> defer to you....
> Thats an accurate description; the browser is
> used to collect (and can
> perform some verification through JavaScript)
> and the server is used to
> do the work. If the server gets overtaxed that
> means you're successful
> and buy more servers :-)
> > 3. Why couldn't one just take my HotDocs
> forms, which are just MSWord
> > document templates, really, with conditional
> text and text that must be
> > replaced with conditional substitutions
> (e.g., the client's name, wife's
> > name, etc.), for the most part, and dump it
> into a PERL program or script?
> > Evidently PERL can do the search-and-replace
> variables and of course can do
> > the logic-controlled conditional text, too.
> The programming couldn't be that
> > complicated.
> As we say, bring it into the shop and we'll put
> it up on the rack :-) It
> could turn out to be that straightforward, or
> there could be subtleties.
> The key thing in projects like this is the
> value of a person's time.
```

```
> This is a simple programming task, but all that
> means is that it not
> intellectually challenging. It can still take
> 300 hours or time of
> coding and testing to develop. A brick wall is
> very simple; the expense
> is all in time and materials. I'm not trying to
> be evasive, computers
> aren't hard and experienced people like myself
> and Dan have access to a
> very large toolbox. We are not sweating how to
> do it; once we really
> understand how it runs by seeing it and
> spending time with it the
> solution will present itself. The programming
> part is the easy part :-)
> The right thing to do is to meet and talk about
> the options and whether
> you want to develop a prototype and go for
> investment or whether you
> want to go ahead and fund the real deal. I
 > recommend a prototype so that
 > we can find out now where the problems (or the
 > lack thereof) reside.
                                                                       Oldest message
 > To: <kgh@heiserlaw.com>
 > Subject: HotDocs, Onlink, and so forth....
                     11:11:48 -0600
 > Gabriel,
 > While we are never interested in burning
 > bridges or turning away business, the results
 > my analysis, which I present here, are less
 > than encouraging.
 > Your concept is clear and simple enough. You
 > have a tremendous investment developing what
 > amount to algorithms for generating legal
 > documents as a result of a series of questions
 > the consumer could, given the technology,
 > directly ask.
 > Putting this all on the web and generating
 > those documents for a fee would indeed be a
  > compelling
```

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> business to be in. This would require that a
> web site use the control files which have been
> created as a result of your long hours of work
> to guide a browser through a series of nice
> looking
> questions, generate an "answer file" or some
> equivalent, then use that to execute the
> engine, or some equivalent, to generate a word
> document, or some equivalent.
> The following technical issues would need to be
> resolved in order to accomplish this:
> 1. The format of the control files which the
> software uses to store the dialog boxes and
> generation rules (the conditional execution of
> code, etc) would have to be completely
> understood.
> I have examined these control files using very
> powerful tools; and determined that they are a
> fairly simple mixture of binary and textual
> data. However, to complete the analysis would
     a) Getting the vendor to simply supply us
 > with the information. They would have to give
> us
        complete access to a technician and/or
 > their own inhouse documentation of the Internal
        workings of their software. Since they
 > have a product which competes with what we
 > would
        be obviously building, this is so
 > unlikely that I'm not going to waste my time
      b) Reverse engineering the formats. This
 > would involve getting hex dumps of the various
 > files,
        making small changes to the dialog boxes
 > and macros, then looking at hex dumps of the
        revised files and "figuring out" what
 > changed. Since I spent years doing things like
 > figuring
        out the format of such data sources as
 > Tennessee medicaid claims tapes and floating
 > point
        formats of odd laboratory computers, I
 > could probably pull this off. It would take
 > anvwhere
        from several weeks to several months of
 > full time labor.
 > 2. The operation of the engine would have to
```

```
> be reproduced in its entirety to avoid buying
 > it from
       them. Once the formats were reverse
 > engineered, a team of programmers such as our
 > mutual
              and myself could easily
 > accomplish this in a half a year.
 > 3. Some mechanism for generating word
 > documents would have to be employed. I've
 > asked around
      and found somebody who actually runs Word
 > as a service on an NT box that indeed generates
      document!files on the fly. It's a highly
 > unstable situation which requires constant
 > babysitting.
      We don't think that the actual format of
 > Word documents is documented, and I'm not going
 > to
      waste my time calling Microsoft and ask
 > for their inner secrets, either.
 > All in all, I think that the $
> online form of their product sounds like a good
> deal. That
> site does, by the way, work fine in my browser,
> which is Internet Explorer
> believe that
> the cost of reproducing this functionality
> would be much higher than
                                       but you are
> more than
> welcome to show my email to anybody else and
> see if you can find somebody who knows more
> about how to go about this.
> We have discussed the situation and think that
> the best bet is to buy into their engine, then
> build
> a web site around their technology which offers
> your documents as a service. This site would
> a nice look, explanations, e-commerce, and so
> forth. THIS is a job we would be VERY
> interested
> in pursuing.
> I look forward to hearing any thoughts and/or
> reactions you have.
> Regards,
```